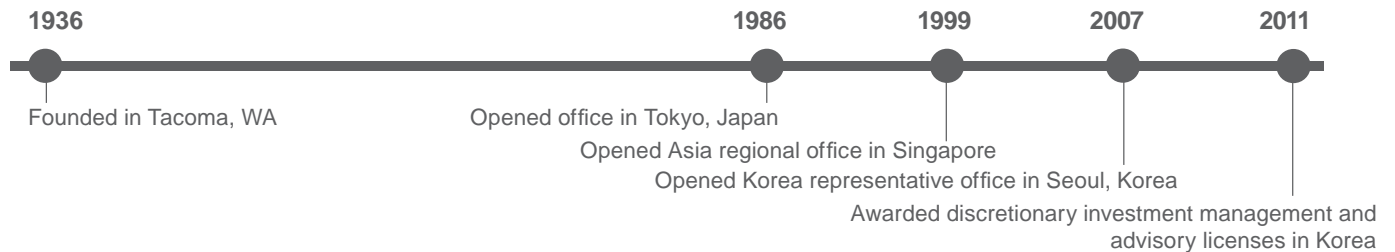


Russell at-a-glance



Russell by the numbers

600+ investment professionals dedicated to manager research and portfolio construction

More than US\$163 billion^{*1} global assets under management

2,400 clients worldwide

600+ distribution partners

360 Russell funds globally

Clients include

AT&T
Barclays
Bill & Melinda Gates Foundation
Mercedes-Benz USA
Nestle USA
Tiffany and Company
Toyota
Toshiba
NEC
JC Penney
Caterpillar

Our purpose: improving financial security for people

Russell Investments is a global investment management company that believes investors of all sizes can benefit from access to the world's leading money managers. To that end, we research, identify and select best-of-breed investment managers from around the world. We put those managers to work for our customers, who include some of the world's largest corporate investors, as well as smaller companies and other institutional investors. We also work with financial institutions and investment advisers who provide individual investors with access to Russell's expertise.

We provide sophisticated investment solutions including investment funds, institutional asset management consulting and implementation services, as well as our global equity indexes.

Everything that we do is guided by our purpose to improve financial security for people.

Associates and offices

With approximately 1,900 associates in more than 24 offices around the world Russell Investments provides financial services in the world's major financial centres. Headquartered in Seattle, Washington, Russell operates globally, including through its offices in Seattle, New York, London, Paris, Amsterdam, Johannesburg, Sydney, Melbourne, Auckland, Singapore, Seoul, Tokyo, Toronto, Chicago, San Diego, Milwaukee, San Francisco and Edinburgh.

Russell In Asia

We have a long standing commitment to Asia. Our Tokyo office opened in 1986. Our Asian office was established in 1999 in Singapore. Since then, the company has forged a number of successful relationships with institutional clients and retail partners throughout the region including Thailand, Korea, Taiwan, Hong Kong, Malaysia, Singapore and China.

With the increasing sophistication of Asian investment markets and the growing interest in multi-manager platforms here, Russell continues to enhance its services and operations in the region. In 2007, Russell opened a representative office in Seoul, Korea and in 2008 it set up an Asian-based Investment Management and Research team. In 2011, the Korean office was awarded discretionary investment management and advisory licenses.

Russell's investment management and research

Russell manages more than US\$163 billion^{*1} in assets in approximately 360 funds, allowing comprehensive and strategic diversification covering the range of asset classes. As experts on the people who manage money, Russell has more than 40 years of leadership in researching and evaluating money managers. This proprietary knowledge allows Russell to create portfolios of managers, as well as other carefully researched investment solutions, for institutions and individuals. The knowledge gained from this research is the foundation of all of Russell's products and services.

*1: As of 31/12/2012.

Unless otherwise indicated, all data is as of December 31, 2011.

Through a proprietary research process based on objective analysis and in-depth face-to-face interviews, Russell's analysts seek to identify superior investment talent, and provide our clients with access to the world's leading money managers. In 2011, Russell analysts held more than 3,000 research meetings and conference calls. We also believe in continuously monitoring managers; managers selected for our portfolios are replaced or reassigned whenever necessary.

The quality of Russell's investment manager research is frequently acknowledged by third parties as the best in the industry. For a fourth year in a row, Russell was voted among the top in manager due diligence by participants in a 2012 FundFire survey of institutional sales professionals.^{*2}

Retail investor services

Russell has created a network of powerful distribution alliances around the world, bringing Russell's multi-manager solutions to individual investors. The alliance partners include many of the world's top banks, brokers, insurance companies, private banks and independent investment advisers.

Russell works with financial advisers around the world, to bring the benefits of Russell's MULTI-ASSET, MULTI-STYLE, MULTI-MANAGER™ investment approach to individual investors.

Each of our funds offers a unique blend of assets, styles and managers, adding an enhanced level of diversification to an investor's portfolio.

Institutional investment services

Russell has a strong institutional heritage and offers actively managed multi-asset portfolios and services that include advice, investments and implementation. Russell's core capabilities extend across capital markets insights, manager research, Indexes portfolio implementation and portfolio construction.

Russell provides investment solutions to more than 2,400 institutional clients including pension funds, charities, foundations, banks and other financial services companies. As the world's largest manager-of-managers, we are uniquely positioned to understand the challenges of our institutional investors around the globe.

Our approach follows a plan, implement and review cycle and includes the following elements:

- › Strategic investment planning, including advice on governance, investment policies and asset allocation strategies;
- › Investment strategy implementation based on in-depth research of capital markets, managers and portfolio management;
- › Implementation and review of investment strategies, including efficient trade execution and exposure management, transition management and tools for assessing manager performance such as the Russell Indexes.

Alternative investments

Russell's world-class manager research and innovative fund construction cover a range of alternative investment opportunities around the world, including real estate and private equities. With more than 30 years of experience in alternative investments, we offer an experienced, global perspective on private equity as well as core and opportunistic real estate fund portfolio construction and investment—for institutional investors.

Russell Indexes

Russell's family of global equity indexes allows investors to seamlessly track performance of distinct market segments worldwide without gaps or overlaps. Russell launched its family of U.S. indexes in 1984 to accurately measure U.S. market segments. The resulting methodology produced the broad-market Russell 3000® Index and the small-cap Russell 2000® Index. The Russell Global Index, introduced in 2007, captures 98 percent of the global equity market and reflects the performance of more than 10,000 stocks worldwide. Russell's U.S. indexes have US\$3.9 trillion in assets benchmarked to them, more than half of the assets benchmarked by U.S. Institutional investors. Of the 10 most-used equity benchmarks for institutional assets, 9 come from Russell.^{*3}



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*2: Source: "Inst'l Sales Execs Praise Mercer, Russell, Callan", FundFire Survey for Institutional Sales Execs, February 2012.

*3: As of December 31, 2010.

Russell awards

