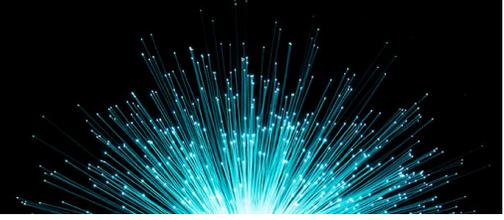


# Fiduciary solutions



Investment outsourcing for hospitals and healthcare systems

At-a-glance



The market roller coaster of the past several years has brought market volatility and risk management to the forefront of our minds as investors.

Russell Investments has helped hospitals and healthcare systems navigate challenges and meet goals since 1983. We work with each of our clients to fully understand their asset pools and unique investment needs.

## Simplify and enhance your investment program

As is so often the case when managing complexity, delegation and oversight are key. Hiring a co-fiduciary to manage many of the details of your investment program can provide healthcare CFOs the breathing room needed to refocus their attention on the issues that matter most.

We can also serve as a means of enhancing your organization's investment capabilities and sophistication. In our experience it's possible to not only delegate many current duties to a trusted provider, but to dramatically enhance the overall investment program at the same time.

## Adapting to a changing environment

There's a daunting amount to keep on top of just in the regulatory and accounting changes affecting the management of your pension, foundation, and long term pools in the last five years. We employ hundreds of investment professionals to keep abreast of these changes and incorporate them in state-of-the-art investment programs. We can act as an extension of your staff—not only advising, but implementing your investment program and helping you fulfill your fiduciary duties. We start by listening to understand the goals most important to your organization, and then customize a program to meet your needs.

## By the numbers

1936

Russell Investments founded

\$287.3 billion<sup>†</sup>

Global assets under management

\$2.5 trillion<sup>‡</sup>

Global assets under advisement

\$723 billion

Transitions through implementation services business

1800+

Clients worldwide

All data as of 12/31/2017, unless otherwise noted. <sup>†</sup> AUM as of 9/30/2018. <sup>‡</sup> AUA as of 6/30/2018.

### Proven leaders



#1 Global manager of outsourced assets



A leading Institutional investment outsourcer



Innovation Winner – Investment Outsourcing



A leading consultant in worldwide assets (2010-2017)

---

## What can we take off your plate?

Every hospital and healthcare system is different, and Russell Investments creates solutions for each that are tailored to fit the needs of the investment program, portfolio by portfolio. The outsourcing solutions we deliver typically include:

STRATEGIC ADVICE	IMPLEMENTATION	ADMINISTRATION	OTHER VALUE-ADDED SERVICES
Governance	Investment management	Trust & custody for Russell Investments-managed assets	"My access" - secured client site on RussellInvestments.com
Fiduciary structure	Manager research, selection, monitoring & contracting	Fund reporting	Review meetings
Objective setting	Portfolio & manager rebalancing	ERISA reporting	Capital markets research
Asset/Liability studies	Cash securitization	Online statements	Pension research
Model portfolios	Risk management	Audit assistance	Educational events
New investment strategies	Manager terminations and new hires (Transition management)	Benefit statements	

## Keeping the end goal in mind

When it comes to hospitals and healthcare systems, we know that there's more than money at stake. Patients, employees, and communities depend on the success of your efforts. That's why we're here to help, and why we work to deliver real, lasting value for our clients.

For more information please call 866-739-7979 or visit [RussellInvestments.com/healthcare](http://RussellInvestments.com/healthcare)

## Important information

Nothing contained in this material is intended to constitute legal, tax, securities, or investment advice, nor an opinion regarding the appropriateness of any investment, nor a solicitation of any type. The general information contained in this publication should not be acted upon without obtaining specific legal, tax, and investment advice from a licensed professional.

Securities products and services offered through Russell Investments Implementation Services, LLC, part of Russell Investments, a SEC Registered investment adviser and broker-dealer, member FINRA, SIPC. Russell Investments Implementation Services, LLC is a wholly owned subsidiary of Russell Investments US Institutional HoldCo.

Award information (in order of appearance)

1. Russell Investments was ranked as the top global manager of institutional outsourced assets, out of 34 firms, in *CIO Magazine's* "2018 Outsourced-Chief Investment Officer Survey", based on the AUM from its fully discretionary clients.
2. For the eighth year in a row, Russell Investments was globally ranked among the leading institutional outsourced managers based upon outsourced assets out of 68 firms in the *Pensions & Investments'* survey issued in June 2018.
3. Russell Investments was named as the winner of *CIO Magazine's* 2017 Industry Innovation Award for Investment Outsourcing. *CIO* cited Russell Investments' top client satisfaction rankings in the magazine's 2016 and 2017 OCIO Vendor Ratings surveys, as well as the firm's position as one of the world's largest OCIO providers. This is Russell Investments' fifth time as a *CIO* Industry Innovation Award winner since the awards were created in 2010.
4. For the eighth year in a row, Russell Investments was ranked as one of the top-five largest consultants. Ranking is based on worldwide institutional assets under advisement (AUA) by the 2017 Pensions & Investments Consultant Directory.

Russell Investments' ownership is composed of a majority stake held by TA Associates with minority stakes held by funds managed by Reverence Capital Partners and Russell Investments' management.

Frank Russell Company is the owner of the Russell trademarks contained in this material and all trademark rights related to the Russell trademarks, which the members of the Russell Investments group of companies are permitted to use under license from Frank Russell Company. The members of the Russell Investments group of companies are not affiliated in any manner with Frank Russell Company or any entity operating under the "FTSE RUSSELL" brand.

Copyright © 2006-2018. Russell Investments Group, LLC. All rights reserved. This material is proprietary and may not be reproduced, transferred, or distributed in any form without prior written permission from Russell Investments. It is delivered on an "as is" basis without warranty.

All data current as of 12/31/2017 unless otherwise noted.

First used: April 2006. Revised: November 2018

AI-26346-03-19