TEAM MEETING STRUCTURE BEST PRACTICES



MEETING TYPE	CHARACTERISTICS	OBJECTIVE	WHAT SHOULD BE COVERED IN THIS MEETING?
Q-Q Q' Daily Huddle	 10 to 15-minute standup Should happen first thing in the morning or the last thing in the afternoon Each team member only gets 2 to 3 min (someone should measure time) 	 Primary Objective is to increase team awareness This meeting is not to solve problems or brainstorm ideas The meeting should keep each other in the loop of what is going on today and what happened yesterday 	 Cover critical tasks and immediate 'to do's'. i.e., things needed to prepare for client appointments, immediate post meeting tasks, inform of reactive problems/resolution - just to let the team know what's going on and who has ownership This is not to brainstorm how to fix them
Weekly Collaborative Meetings	 1 hour on team structure items and any issues that need to be discussed Have a consistent weekly meeting owner who drives the agenda, runs the meeting, captures tasks 	Strategy implementation Work on team structure and on strategies around: • Business Development • Client Engagement • Solutions and Insights • Human capital (team member development)	 Processes and systems project work/report out Structure-project work/report out Execution and implementation - project work/report out More in-depth problem resolution Client meeting prep Post client meeting execution
Weekly Principal meeting	 1 hour - Principal should meet to share business philosophies and agree on priorities Eventually this can be monthly 	 To keep priorities aligned and aid legacy knowledge transfer Agenda is needed 	 Work flow assignments Review of staff performance Review of Wealth Planning questions and processes
Quarterly Development meetings	 1 to 1 ½ hour 1-on-1 between team leader and team members Could also be between team members to share expertise and philosophies or to begin to create strategies and projects for implementation 	Use a roadmap to plan out 1 year Consider having some pre-planned topics: • Strategy development • Competency development • Performance and/or milestone analysis (team, client etc.) • Process, systemization and Implementation plan creation • Implementation checkpoints	 Work on training with team members in: Value Proposition Investment review and mgmt. process Team member expectations Client communication techniques Team communication expectations Accountability structure /Implementation strategies **during team formation, this work may need to be incorporated into weekly team meetings to move formation process along faster
Annual Strategic Planning meeting	1 day offsite, that includes all team members; should have some team building activity or social time at the end of the meeting-potentially inviting spouses	Offsite that includes business and pleasure; should incorporate planning, reflection and celebration	 Review of last year- what worked and what didn't Goal review SWOT analysis Recognition Team building Planning for next year and beyond

QUESTIONS?

Russell Investments

Call Russell Investments at 800-426-8506 or visit russellinvestments.com

IMPORTANT INFORMATION

Russell Investments' ownership is composed of a majority stake held by funds managed by TA Associates, with a significant minority stake held by funds managed by Reverence Capital Partners. Certain of Russell Investments' employees and Hamilton Lane Advisors, LLC also hold minority, non-controlling, ownership stakes.

Frank Russell Company is the owner of the Russell trademarks contained in this material and all trademark rights related to the Russell trademarks, which the members of the Russell Investments group of companies are permitted to use under license from Frank Russell Company. The members of the Russell Investments group of companies are not affiliated in any manner with Frank Russell Company or any entity operating under the "FTSE RUSSELL" brand.

Copyright ©2023 Russell Investments Group, LLC. All rights reserved.

Russell Financial Services, Inc., member FINRA, part of Russell Investments.

First used: May 2019. Revised May 2023. Expiration May 2025

RIM-02749